

Climate action through SYSTEMS INNOVATION

N COLLABORATION WITH







Climate-KIC Australia inspires and enables climate action by catalysing systems change. We work with our collaboration network, drawing on our Systems Innovation Framework, to accelerate Australia's **response to climate change.** This strategy describes our thinking and ways of working and provides a call to action to those who share our ambition and see the need for systems approaches to address the challenges and opportunities of climate change. We'd love to work with you to achieve a climate-positive, resilient, regenerative and thriving Australia for all.

We are evolving our approach to support transformation at the scale and pace that Australia requires to address the climate challenge. Projections show global emissions in 2030 will still be roughly twice as high as the level that would limit warming to 1.5°C. Transformation needs a combination of technology development and diffusion; massive financial investments; evidence and insight-based policies and programs; different consumption choices and social behaviours; frameworks and insightful reporting; and new incentives (and disincentives).

Many Australian companies, federal and state governments and communities are now committed to the goal of net-zero emissions; to increasing climate resilience



and supporting a just transition. However, the challenges of this transition are more complex, more encompassing and longer term than government or business are used to addressing. Simultaneous change is required across social, economic, financial, political and technical dimensions of the systems that make up our cities, regions and industries. Such rapid and profound systems change requires frameworks and approaches that bring together many different types of stakeholders to coordinate diverse and simultaneous activities.

This is where Climate-KIC Australia plays a key role: we orchestrate collaborative efforts to deliver connected and coordinated climate action. We work across multiple levers of change, including technology, business models, markets, finance and investment, policy and regulation, knowledge and skills, organisational culture and ways of working.

Our **Systems Innovation Framework** provides the principles, tools, and ways of working for diverse groups of people to come together to identify, develop, implement, manage, and learn from portfolios of system interventions.

Climate-KIC Australia's Systems Innovation Framework



Recognising that no single organisation or individual can change systems and solve the climate challenge on their own, Climate-KIC works with a broad network of organisations to develop and deliver systems innovation activities. Our **collaboration network** includes:

- Challenge owners: government organisations, industry groups, communities with the ambition and agency to change systems where they play a significant role.
- Delivery partners: organisations from research, solution providers, NGOs, that have created and/or can deliver innovative solutions and system interventions.
- Enablers: Australian institutions, philanthropists and funders and financiers who support systems inventions.

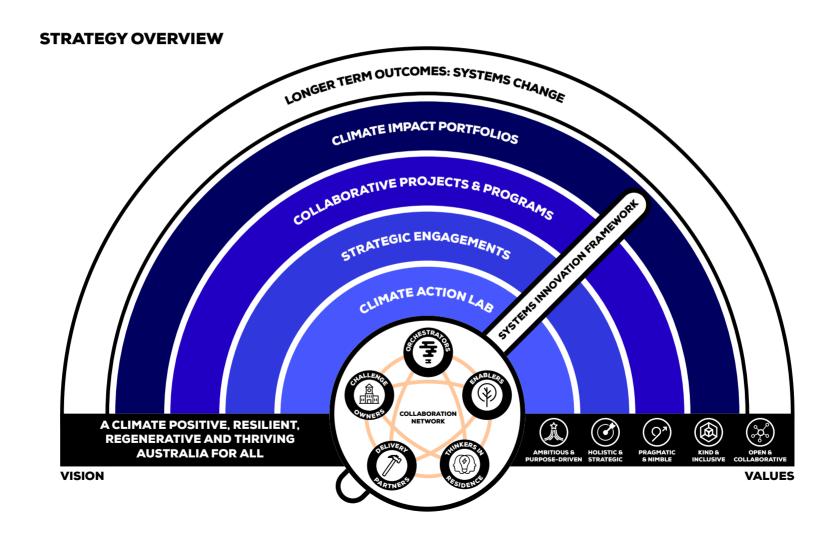
- Thinkers in residence: influential individuals who provide forward looking insight, diverse system change perspectives and inspiration from unusual places.
- Orchestrators: organisations that support coordination of complex collaborations and the development and delivery of transformative systems innovation activities. This is often the role that Climate-KIC Australia plays.

Our systems innovation activities include our:

 Climate Impact Portfolios where, through connected and coordinated activities, we work with challenge owners and other diverse stakeholders to catalyse transformation in chosen systems.

- Collaborative projects and programs
 that, together with our collaboration
 network, draw upon our systems
 framing and tools to establish high
 impact interventions.
- Strategic engagements, where we support organisations with the desire for systems change to develop strategies and projects.
- Climate Action Lab, which provides a space and format that allows us to work with ndividual organisations and groups to enable climate action through exploring systems challenges and opportunities, seeding ideas, catalysing action and influencing system stakeholders.

For each of these activities we draw on our systems innovation tools and ways of working to collectively drive systems change.





In 2017. Climate-KIC Australia was founded with an ambition: to catalyse climate action in Australia through collaborative innovation. We have delivered more than 20 large-scale innovation projects and programs in collaboration with over 100 partners across government, industry, R&D and the broader innovation community. These have contributed to Australia's decarbonisation

efforts and strengthened climate resilience.

While we are proud of the collective impact of our work to date, we understand the need to adapt our model to meet the climate emergency head-on. Projections show global emissions in 2030 will still be roughly twice as high as the level that would limit warming to 1.5°C. We are building from lessons learned and are evolving our approach to support transformation at the scale and pace that Australia requires. Transformation needs a combination of technology development and diffusion; massive financial investments; evidence and insight-based policies and programs; different consumption choices



and social behaviours: frameworks and insightful reporting; and new incentives (and disincentives).

Moving forward, we will continue to develop and deliver collaborative innovation projects and programs that enable groups to cocreate, demonstrate, scale and replicate climate solutions. However, we know that by themselves single solutions do not effectively catalyse systems change. What is required is simultaneous change across multiple levers. This is where systems innovation portfolios play a critical enabling role. Interventions are connection across multiple dimensions of a system, fostering efficient learning to support large scale system change.

Demand is growing for connected and coordinated approaches to Australia's climate action that can support radical change, not incremental improvement. The IPCC prescribed this approach in its first report nearly 30 years ago and continues to advocate for it today:

- "Limiting warming to 1.5°C above pre-industrial levels would require transformative systemic change."
- "A comprehensive strategy addressing all aspects of the problem and reflecting environmental, economic and social costs and benefits is necessary."1
- "A mix of mitigation and adaptation options implemented in a participatory and integrated manner can enable rapid, systemic transitions."2

https://issuu.com/rodrigovelasquezangel/docs/ipcc_90_92_assessments_far_overview

https://www.ipcc.ch/sr15/chapter/chapter-4/



Our vision is a climate positive, resilient, regenerative and thriving Australia for all

Climate-KIC's mission is to inspire and enable climate action by catalysing systems change.

Over time we seek to transform Australia's current systems and work to contribute to the following long-term outcomes:



Global warming limited to 1.5°C; achieving net zero carbon emissions and beyond



Strengthened climate resilience and adaptive capacity



Strong climate innovation ecosystems that lead in a just, green economy



OUR ROLE

Climate-KIC Australia (CKIC) is an independent, not-for-profit organisation established in 2017.

We play an orchestrating role, often together with delivery partners, to develop and deliver transformative systems innovation activities with diverse sets of stakeholders. Together with our collaboration network, we bring systems change intent and agency, working with diverse stakeholders using a broad range of skills, capabilities and knowledge that increases the effectiveness and scale of our impact.

OUR VALUES

Our organisational values are:

- Ambitious and purpose driven we are bold in our pursuit of impactful action that matches the urgency and scale of the climate challenge.
- Holistic and strategic we embrace complexity, leverage holistic systems thinking and long-term approaches.
- Pragmatic and nimble we are practical, balancing interests, learning by doing and adapting as we go.
- Kind and inclusive we meet diverse people and organisations where they are at with kindness and curiosity
- **Open and collaborative** we openly and actively share learning, processes and networks and believe in the importance and power of collaboration.

OUR GLOBAL PARTNER

Our sister organisation EIT Climate-KIC, established in 2010 and funded by the European Institute of Innovation and Technology (EIT), is the European Union's largest climate innovation initiative and a strong voice for transformative systems innovation within Europe and beyond. Climate-KIC Australia leverages the Systems Innovation Framework pioneered by EIT Climate-KIC and adapts it to our local, Australian context.

In EIT's recent review of EIT Climate-KIC's Systems Innovation approach, it found the "process design qualities appear to be among the best, if not the best practice in EU" and the frameworks are an "ambitious attempt to address a fundamental 'reflexivity failure' at the core of most of the policy ambitions aiming at addressing societal challenges".

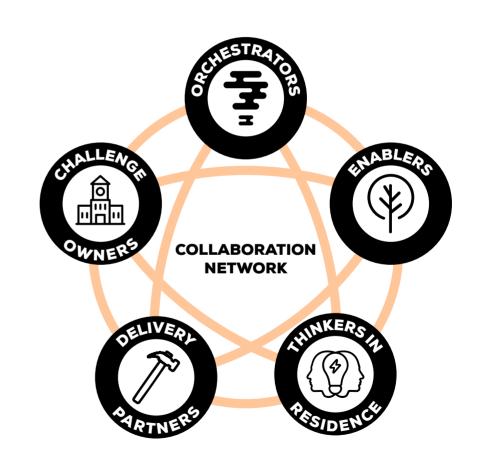


In recognition that no single organisation or individual can solve the climate challenge, nor change systems on their own, Climate-KIC works with a broad network of organisations and stakeholders to develop and deliver systems innovation activities. Together, we have the desire and agency for systems change, as well as the skills, capabilities and knowledge needed to deliver impactful system interventions.

Indicative roles within our collaboration network:

- Challenge owners: government organisations, industry groups, communities with the ambition and agency to change systems where they play a significant role.
- Delivery partners: organisations from research, solution providers, NGOs, that have created and/ or can deliver innovative solutions and system interventions.
- Enablers: Australian institutions, philanthropists, funders and financiers who support systems inventions.
- Thinkers in residence: influential individuals who provide forward-looking insight, diverse system change perspectives and inspiration from unusual places.
- Orchestrators: organisations that support the coordination of complex collaborations and the development and delivery of transformative systems innovation activities. This is often the role that Climate-KIC Australia plays.

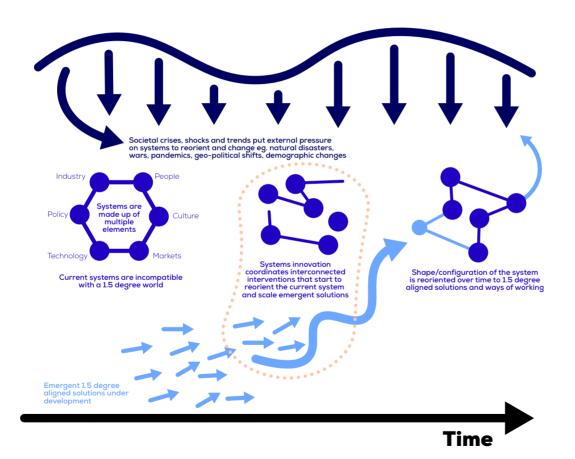
We recognise that, depending on context, need and opportunity, a single organisation may fit into multiple roles within our collaboration network.



We understand that systems³ are made up of many interconnected elements—such as technology, people, culture, market, policy and environments—which together deliver key societal functions such as energy, housing, materials, food and so on. Many of these systems are changing, or are under pressure to change, in the face of the climate challenge. Systems are not static but rather, dynamic and change is not linear, but rather, entails multiple, interdependent developments. Change is enacted through multi-actor processes involving industry, government, civil society and citizens, all of whom have their own resources, capabilities, beliefs, strategies and interests.

One of the most important developments of the last few decades has been the emergence of empirically and theoretically grounded frameworks that we can use to help us understand how systems change, and what hinders or helps development. These frameworks are

We're inspired by a range of systems thinkers, including Donnella Meadows and Frank Geels' Multi Level Perspective.



based on innovation studies, evolutionary economics. and institutional and evolutionary theories that are well suited to understanding the complex systems change needed for Australia's net-zero and resilience transitions.

Systems change happens when a system's multiple, interconnected elements-technology, people, culture, markets, policies and environments-reorient and adjust, to allow for emergent solutions and new ways of working to scale and diffuse. Over time, such solutions and new ways of working become dominant, assuming the role of the new norm. Societal shocks, crises, disasters and global trends have significant impact in putting external pressures on the system, thus opening up opportunities for new solutions. The recent Australian bush fires and floods are examples of environmental disasters that have caused people across all types of organisations to question the current way of doings things, and instead, search for new climate-compatible solutions.

While systems change theory has made a lot of progress over the last few decades, practical knowledge and approaches that support the design of targeted system interventions aimed at accelerating systems change are still emergent. Our systems innovation approach fills this gap, working across multiple elements of the system as levers of change to both reorient and re-shape current systems, making them more compatible with a 1.5°C world.

Climate-KIC's Systems Innovation Framework

Our Systems Innovation Framework⁴ provides a flexible approach for diverse stakeholders to come together and innovate at a systems level, whilst supporting systems change. It enables groups to: identify where interventions are needed to reorient and re-shape systems; design effective interventions across multiple levers of change; implement and dynamically manage connected actions; learn fast across the whole range of activities; and transform evidence-based insight and hunches into new, well-framed problem spaces and interventions. Rather than focusing on individual issues and isolated standalone solutions, we connect the dots, helping networks of organisations and individuals orchestrate portfolios of interventions that create systems change.

The framework includes the principles, processes, tools and ways of working that we, together with our collaborative network, apply in a flexible and robust manner.

^{4.} EIT Climate-KIC first developed this framework in 2019 and has been applying and evolving it since. We continue to draw on their experience in our work.

PRINCIPLES

Working with systems: Systems are made up of complex interconnections and interactions between diverse elements (technology, people, culture, environments, markets, policies to name a few). Any 'system' is somewhat arbitrary; the choice of where to draw boundaries is driven by the purpose of the system, the kinds of questions we want to ask and the change we want to create. We work with systems that range in scale, scope and level, including cities, industries, communities, supply chains, regions, energy systems, innovation systems, technical systems, social systems and knowledge systems.

Portfolio approach: Isolated, stand-alone projects and activities (no matter how large) won't create the system changes we need. A portfolio approach makes it possible to: explore system elements, relationships, and dynamics; to design and manage coordinated and connected interventions across multiple levers of change in the system; and to learn about what's working, what's not and what's needed through sensemaking across the portfolio.

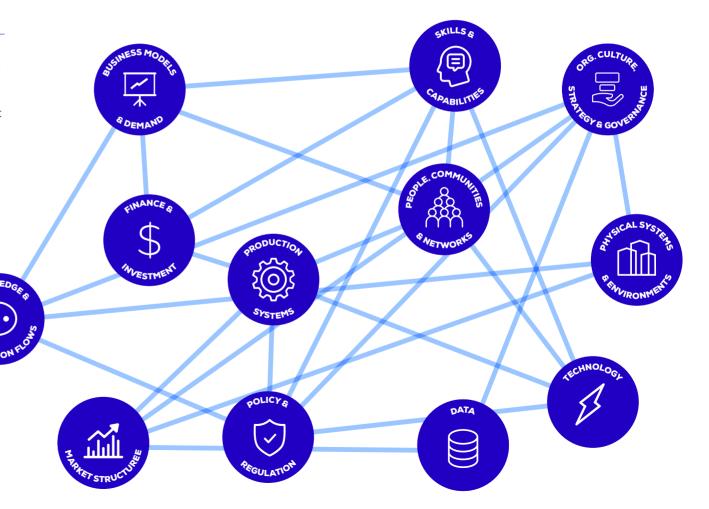
Learning by doing: We explore and experiment. Observing and intervening in the system—and learning fast from experiences—helps stakeholders work out what's needed, where and why. Effective learning is supported by deliberate, robust and social sensemaking. We actively learn from what's come before, from diverse perspectives, from context, from individual interventions and from the portfolio as a whole.



LEVERS OF CHANGE

Systems change is not built on single solutions or technological improvements. It needs action on a wide range of change levers all at once: connecting, testing, integrating, and seeking catalytic and exponential effects.

As we work together with people and groups of organisations through our collaboration network we use the levers of change in the positioning of interventions in portfolios and in the design of projects, programs and strategic engagements for systems impact.



OUR FRAMEWORK

We bring a set of tools, processes and ways of working to address the complex range of interconnected problems and potential solutions needed for action on climate change. Together with our collaboration network, we apply these tools in a flexible and pragmatic manner, drawing in complementary approaches, depending on the need. Systems innovation is not linear; in practice it is iterative and unpredictable. The Framework provides the scaffolding for working together on a system in a structured and methodical way.

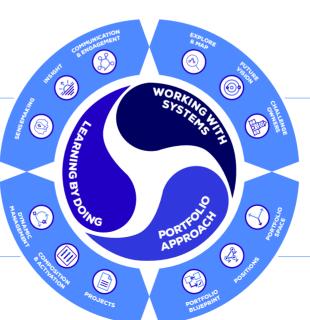
INTELLIGENCE

Evolve and adapt for impact Sensemaking and feedback loops generate insights and actionable

insights and actionable intelligence to inform both the portfolio itself and new spaces for impact.

PORTFOLIO

Implement and orchestrate
connected interventions
A range of connected projects,
initiatives and activities are
managed in a dynamic way to
make the most of new learning



INTENT

Understand, and commit to the problem/opportunity space

We engage with challenge owners to understand hopes, ambitions, needs and constraints. We explore and map the system, develop compelling possible futures.

FRAME

Design the intervention strategy

We identify where and how interventions can form a portfolio to catalyse change. We work with diverse stakeholders on key levers of change.

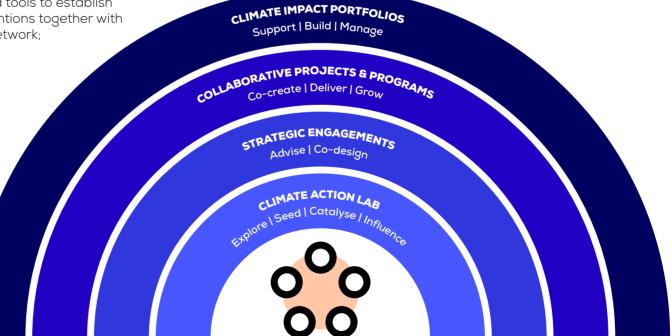


stems innovation

We apply our Systems Innovation Framework, our tools and ways of working to four distinct types of activities to collectively drive systems change:

- · Climate impact portfolios
- Collaborative projects and programs
- · Strategic engagements, and
 - **Climate Action Lab**

- Our Climate impact portfolios are where we engage challenge owners and work with diverse stakeholders to catalyse transformation in chosen systems, through working on connected and coordinated action;
- Our Collaborative projects and programs are where we draw on our system framing and tools to establish high impact interventions together with our collaboration network:
- Our Strategic engagements are where we support organisations with the ambition to contribute to systems change to develop strategies and projects;
- Our Climate Action Lab provides a space and format that allows us to work with individual organisations and groups to enable climate action through exploring systems challenges and opportunities, seeding ideas, catalysing action and influencing system stakeholders.





CLIMATE IMPACT PORTFOLIOS

We build and orchestrate climate impact portfolios with our collaboration network to:

- support challenge owners with existing activities to apply our portfolio logic, and
- build new portfolios to develop, initiate, connect and coordinate a range of innovation projects and programs.

Climate action today is too often siloed and fragmented and is failing to create change at the required pace and scale. Given the interconnected nature of the challenges, climate change cannot be solved with isolated action, instead requiring widespread coordination. We need portfolios of connected projects across multiple levers of change that learn from each other. In supporting existent portfolios and building new ones, Climate-KIC Australia will work with our collaboration network to:

- establish and maintain shared intent and commitment:
- frame comprehensive intervention strategies for transformation;
- activate and orchestrate many connected interventions across levers of change; and

collectively learn through sensemaking and feedback loops to create transformative change.



CASE STUDY: NSW DECARBONISATION INNOVATION HUB

PORTFOLIO MANAGEMENT I SENSEMAKING



CHALLENGE OWNERS & ENABLERS





DELIVERY PARTNERS

The consortium includes: UNSW, UON, UTS, WSU, UOW, CSU, NSW DPI, SCU, UNE, USYD, plus a large number of industry and other research partners.

Climate-KIC Australia will help build and orchestrate a portfolio of innovation projects and programs for the NSW Decarbonisation Innovation Hub. By using a portfolio approach to cross-pollinate, avoid duplication of effort and enhance learning we aim to accelerate the uptake of clean technologies across NSW and achieve economy-wide emissions reductions.

Alongside our delivery partners, Climate-KIC Australia will connect and coordinate innovation activities across 3 thematic areas -Electrification and Energy Systems, Land and Primary Industries, and Power Fuels including hydrogen.

The hub will use portfolio framing and sensemaking activities to guide efforts, identify where new action can multiply and enhance existing activities and generate new capabilities. The hub will also leverage our visualisation tool to help create a portfolio view of decarbonisation innovation activities across NSW

CASE STUDY: AUSTRALIAN INDUSTRY ENERGY TRANSITIONS INITIATIVE

SYSTEM IDENTIFICATION I DEVELOPMENT



CHALLENGE OWNERS & ENABLERS



Network of major heavy industry, finance and investment and energy companies, Australian Renewable Energy Agency (ARENA), philanthropic donors



ORCHESTRATORS

co-convened by Climate-KIC Australia and ClimateWorks Centre



DELIVERY PARTNERS

CSIRO, RMI, Energy Transition Commission (ETC), Bloomberg New Energy Finance (BNEF)

Climate-KIC Australia is supporting heavy industry through the Australian Industry Energy Transitions Initiative to build and orchestrate a portfolio of tangible projects and programs.

The initiative supports
Australian companies in
hard-to- abate sectors to
accelerate the transition to
net-zero. The sectors and
regions in focus include iron
and steel, aluminum and

chemicals as well as industrial regions such as Kwinana, Pilbara, Gladstone, Hunter Valley and Illawarra. The initiative is using portfolio approaches to support industry partners to create a common understandingof the decarbonisation challenges and opportunities and to work together to identify, develop and initiate a portfolio of connected and coordinated activity that can accelerate their transition to net zero.



COLLABORATIVE PROJECTS AND PROGRAMS

Since our inception in 2017, Climate-KIC Australia has successfully developed and delivered over 20 collaborative innovation projects and programs. Detail on our project portfolio can be found in our annual impact reports.

Moving forward, we will continue to deliver these projects to co-create, demonstrate, scale and replicate climate solutions, and fill gaps in Australia's climate change response.

Our collaborative projects and programs focus on early action, address multiple levers of change and vary in type, and include the following.

 Market demand platforms that grow demand for renewable energy and low-carbon materials by aggregating demand, building buyer capability, facilitating connections between buyers and sellers, and fostering leadership.

- **Living lab demonstrations** that assess the performance of climate technology solutions in the Australian context.
- Industry-led networks that accelerate informed action toward the achievement of net-zero through knowledge sharing and collaboration on decarbonisation.
- Climate risk measurement initiatives
 that establish national climate change
 scenarios and guidelines for climate risk measurement and voluntary TCFD
 disclosure, through collaboration
 between industry and the scientific
 research community.

- Entrepreneurship training programs
 that provide building blocks-knowledge, skills, and abilities-for research commercialisation.
- Investment funds and venture studios that are engineered to work with university and industry partners and bring innovative low carbon technologies to market.

CASE STUDY: BUSINESS RENEWABLES CENTRE AUSTRALIA (BRC-A)

PROJECT DEVELOPMENT | DELIVERY



ENABLERS

Philanthropic funding, ARENA, Government of NSW, Government of QLD, Government of Victoria, Member Contributions



DELIVERY PARTNERS

WWF Australia, Institute for Sustainable Futures – UTS, Rocky Mountain Institute

Climate-KIC Australia has co-developed the BRC-A and has a project team managing and delivering the buyer roadmap, featuring primers and guides that, combined with 'Buyer Bootcamps', seek to build the capability of buyers to execute high-quality PPAs. The team also manages the member online marketplace to showcase projects, seeking offtake and service providers who can help facilitate deals.

The BRC-A's impact is measured and reported on through Climate-KIC Australia's annual impact report.

CASE STUDY: CLIMATE MEASUREMENT STANDARDS INITIATIVE

PROGRAM DEVELOPMENT | DELIVERY



ENABLERS

Finance sector partners: QBE, Suncorp, IAG, RACQ, CBA, NAB, Westpac, IGCC, Minter Ellison, ICA and ABA



DELIVERY PARTNERS

University of Technology Sydney, UNSW

The Climate Measurement Standards Initiative (CMSI) is an industry-led collaboration with significant assistance from the scientific research community. The CMSI developed voluntary guidelines for climate risk disclosure

Climate-KIC Australia is now delivering four projects in the resilience finance space:

- Climate Measurement and Standards Initiative:
- Resilience Valuation Initiative:
- Resilience Finance Hub: and
- National Climate Scenario Explainer.

Together with our collaboration network, we are exploring how to interconnect these projects and develop a coordinated portfolio of work through our new Climate Action Lab. Resilience finance is a highly active space with many projects and programs and further emerging opportunities for action. Support is needed for a more coordinated and connected system response.

STRATEGIC ENGAGEMENTS

In our strategic engagements we work directly with directly with organisations that have the ambition to act systemically, yet need help to move to action. By developing fit-for-purpose organisational strategies, methods, frameworks and action insights, we lay the groundwork for bigger, multistakeholder portfolios, projects or programs.

CLIMATE ACTION LAB

Our new Climate Action Lab provides a space and format that allows us to work with individual organisations and groups to enable climate action.

Australia's climate action efforts will be strengthened by new ways of working, new collaborations, and mechanisms to coordinate and connect diverse activities across multiple levers of change. Currently, there is a lack of shared understanding and resources for systems thinking and innovation and our Lab will make an important contribution on that front.

Together with our collaboration network, we will:

- EXPLORE and map systems to identify needs and opportunities for connected and coordinated action to support systems change;
- SEED ideas and build consortiums to develop and deliver systems interventions that support climate action:

- CATALYSE funding and effort towards high impact system intervention portfolios; and
- INFLUENCE a broader set of stakeholders to support systems change and adopt systems innovation approaches, in order to scale and accelerate climate action.

We take inspiration from our sister organisation EIT Climate-KIC, who are applying systems innovation at a city, regional, value-chain and country-level in Europe, through their Deep Demonstrations. Through our Climate Action Lab, we will explore the ways in which we can develop and enable systems innovation portfolios similar to the scale and ambition of EIT Climate-KIC, some of which are described briefly below.



EIT SYSTEM INNOVATION INIT	ATIVES: DEEP DEMONSTRATION CASE STUDIES
Healthy, clean cities	Cities face an enormous challenge in becoming resilient, healthy places to live whilst reaching net-zero emissions in just a few years. EIT Climate-KIC is working with ten of the most ambitious mayors and municipalities in Europe to design portfolios of joined-up innovations capable of unlocking wholesale transformation across all city systems—from mobility, to waste, to energy, to health and the built environment.
Resilient Regions	The impacts of climate change involve slow-onset changes, extreme events and increasing systemic risks. Some regions of Europe are particularly exposed to these impacts due to the make-up of their landscapes, economies and societies. EIT Climate-KIC is taking a systems innovation approach to forging resilience in these regions. This deep demonstration is designed to create a transformational impact by shifting regions' hazard-by-hazard risk reduction practices to a state where people, communities, and systems are able to withstand and bounce back from shocks, persist through slow-onset stresses and transform through crises.
Just Transitions of Heavy Industry Regions	Many regions and people across Europe still rely on economies that are incompatible with tackling climate change. These can be coal-producing regions, or regions with polluting heavy industries. People and economies engaged in these sectors are therefore highly vulnerable during the transition to a decarbonised future. Inclusivity, and climate, social, economic and democratic justice are vital to the success of rapid structural change. EIT Climate-KIC is working with pioneering and ambitious challenge owners across Europe to achieve democratic and inclusive transformations of whole regions.
Circular, Regenerative Economies	EIT Climate-KIC is working with the Government of Slovenia in a deep demonstration of rapid change to a circular and regenerative economy and society. They have identified the circular economy as a strategic development priority to ensure a prosperous future and high quality of life for Slovenian citizens, and have articulated the ambitious and inspiring aim to become the world's first fully circular national economy. Innovation will tackle material production and waste flows across four key economic systems.



Climate-KIC Australia has the ambition, over the next three years, to lead and collaborate on high-impact, multistakeholder efforts to deliver connected and coordinated system interventions for climate action. Our belief is that timely and well-managed actions in Australia's systems will facilitate sustainable change for our cities, regions and industries and capture just economic opportunities in the global green economy. How our collaboration network, funding, people and activities contribute to our vision and deliver on our outcome goals is outlined in our outcomes framework.



OUR OUTCOMES FRAMEWORK

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Our 'why', the future we work for

A climate positive, resilient, regenerative and thriving Australia for all

LONGER-TERM OUTCOMES Societal level outcomes our work contributes to over the next 10-20 years	Global warming limited to 1.5°C by achieving strengthened adaptive capacity and beyond		ty e	ong climate innovation osystems that lead in a just, green onomy
SHORTER-TERM OUTCOMES System level impacts we seek to achieve with others over the next 5-10 years	Systems with strengthened resilience, reorienting to be aligned with a 1.5°C world and thriving in the green economy	Climate solutions, capabilities, standards becoming mainstream and dominant	Organisations taking informed climate action and engaging in large system innovation initiatives	Climate action portfolios developed, greater systems innovation understanding and capability across growing number of organisations
OUTPUTS Tangible deliverables from our activities within this strategy timeframe (over the next 3 years)	Portfolios of connected and coordinated interventions, created synergies, learning and support systems change	Co-created and demonstrated climate solutions targeting various levers of change such as technology, standards and capability	Actionable insights, organisational strategies and frameworks for bigger multi- stakeholder projects, program and portfolios	System maps, new climate action consortiums, secured funding, capability, and advocacy for systems innovation activity
ACTIVITIES What we do	Climate Impact Portfolios	Collaborative innovation projects and programs	Strategic engagements	Climate Action Lab
INPUTS What we have and need to achieve our vision and outcome goals	Collaboration network: challenge owners, delivery partners, enablers, thinkers in residence + EIT Climate-KIC	Funding: project and program funding, funds to explore, seed and catalyse action	Knowledgeable, capable and engaged staff and Board supported by effective busines systems	Frameworks, tools, ways of working and knowledge management systems



Climate-KIC Australia Ltd is a public company limited by guarantee, registered in November 2016 under the Australian Corporations Act. The company is registered as a charity with the Australian Charities and Not-forprofits Commission and is on the Register of Environmental Organisations, providing Deductible Gift Recipient status for the Climate-KIC Australia Gift Fund.

The company structure and governance together balance Climate-KIC Australia's goal of agility with the need for transparency and clear accountability to its funders. A strong governance framework allows our lean organisation to maintain operating rigour.

Climate-KIC Australia's Board and leadership team is made up of a diverse mix of influential climate leaders with national and international experience across Government, industry and research.

